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of Riga, 23 January 2024)

## **Development Cooperation Policy Plan for 2024–2027**

Riga, 2024

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## List of abbreviations used

Agency	Central Finance and Contracting Agency
UN	United Nations
CIVICUS	Global alliance of civil society organisations and activists
CONCORD	European Confederation of NGOs working on sustainable development and international cooperation
CAROSAI	Caribbean Organization of Supreme Audit Institutions
Agenda 2030	UN General Assembly Resolution of 2015 “Transforming our world: the 2030 Agenda for Sustainable Development”
ECTS	European Credit Transfer and Accumulation System
EC	European Commission
EU	European Union
EBRD	European Bank for Reconstruction and Development
EUAM	European Union Advisory Mission
EUMM	European Union Monitoring Mission
Forus	International Forum of National NGO Platforms
FRONTEX	European Border and Coast Guard Agency
SDG	Sustainable Development Goals
IDA	World Bank’s International Development Association
INTOSAI IDI	International Organization of Supreme Audit Institutions Development Initiative
LAPAS	Association “Latvian Platform for Development Cooperation”
LALRG	Latvian Association of Local and Regional Governments
GNI	Gross National Income
NGOs	Non-governmental organisations
ODA	Official Development Assistance
OECD	Organisation for Economic Co-operation and Development
OECD DAC	Organisation for Economic Co-operation and Development’s Development Assistance Committee
WBG	World Bank Group
Guidelines	Latvian Development Cooperation Policy Guidelines for 2021–2027, approved by Cabinet Order No. 245 adopted 14 April 2021 “On the Development Cooperation Policy Guidelines for 2021–2027”.
Plan	Development Cooperation Policy Plan for 2024–2027
CSO	Civil society organisations
UNESCO	United Nations Educational, Scientific and Cultural Organisation
LDC	Least developed countries

### **Explanation of concepts and terms used**

**Beneficiary country (partner country)** – country receiving international assistance.

**Civil society organisations** – organisations that include all forms of public action by individuals or associations of individuals who are not linked to the State and are not run by State institutions. A civil society organisation is an organisational body whose members serve a common interest through a democratic process and which plays an intermediary role between public authorities and citizens.

## I. Summary of the Plan

The Plan is designed to contribute to the implementation of Latvia's development cooperation priorities. The Plan includes concrete measures to contribute to the achievement of the Latvian Development Cooperation Policy objective set out in the Guidelines "to promote sustainable development and poverty eradication, the rule of law and good governance in developing countries, in particular in Latvia's priority partner countries, by contributing to the implementation of Agenda 2030" through development cooperation in the areas of rule of law, public administration development and capacity building, business development, gender equality, promotion of democratic participation and civil society development, education, climate change and environmental protection. The Plan strengthens Latvia's role as a bilateral donor and pursues Latvia's foreign policy interests, as set out in the annual report of the Minister of Foreign Affairs to the Saeima on the country's foreign policy achievements and intentions.

The Plan has been developed at a time when Russia is continuing its full-scale military aggression against Ukraine, launched on 24 February 2022, killing Ukrainian civilians, destroying its infrastructure and damaging its economy. As the world deals with the consequences of the global pandemic of the Covid-19 virus, Russia's actions have deepened existing security and stability challenges and created new ones, including the threat of a global food crisis and disruption of energy supplies. At the same time, the complicity of Belarus in the aggression against Ukraine continues, as does the repression of Belarusian civil society and media by the regime of Alexander Lukashenko. The need to strengthen the rules-based world order continues to grow. Latvia's candidacy for a non-permanent member on the UN Security Council in the 2025 elections for 2026–2027 and its potential election will provide additional opportunities to influence global processes. The challenges to be addressed through the implementation of the UN Agenda 2030 SDGs also remain on the agenda of the international community.

According to the Guidelines, the main thematic priorities of Latvian development cooperation are aligned with the SDGs. SDG 16 Peace, justice, and strong institutions, SDG 5 Gender equality, SDG 4 Quality education, SDG 8 Decent work and economic growth, SDG 13 Climate action and SDG 17 Partnerships for the goals are identified as priorities.

In implementing the thematic priorities, Latvia pays particular attention to digitalisation as an enabler of development and supports innovative and proven digital solutions that can contribute to the efficiency of public administration, public participation in decision-making and the creation of new economic opportunities.

Latvia's thematic priorities for development cooperation also include Latvia's candidacy for a non-permanent member on the UN Security Council in the 2025 elections for the period 2026–2027: rule of law, democracy, good governance, media freedom, resilience to disinformation; women's empowerment, "Women, Peace and Security"; digital issues for development and security; sustainable development; environment and climate.

In light of geopolitical changes, the EU's Eastern Partnership countries (notably Ukraine, Moldova and Georgia, as well as support to Belarusian civil society and independent media) and Central Asian countries (notably Kyrgyzstan, Tajikistan and Uzbekistan) retain their importance as geographical priorities. As Latvian Development Cooperation Policy capacity increases, Latvia is prioritising extending its support to other regions, particularly in Africa, contributing to global public goods and addressing global challenges, which have been further exacerbated by Russia's full-scale military aggression against Ukraine. Latvia is committed to its development cooperation policy commitments to support LDCs as well.

Since 2022, when Russia launched a full-scale military aggression against Ukraine, Latvia has made the development of the assistance and support system in Ukraine, as well as support for victims of Russian military aggression, a priority for development cooperation.

With the granting of EU candidate status to Ukraine and Moldova on 23 June 2022, Latvia has prioritised support to Ukraine and Moldova for the reform and Euro-integration processes, including public administration development and capacity building, promotion of rule of law and justice, fight against corruption, civil society development and promotion of democratic participation, decentralisation, promotion of gender equality, strengthening the resilience of society to disinformation, media support, cybersecurity, as well as development of entrepreneurship, especially small and medium-sized enterprises.

At the same time, Latvia's priority is to engage in the reconstruction process in Ukraine. Latvia's involvement in the reconstruction of Ukraine is based on the needs of Ukraine, as well as taking into account Latvia's capacities, existing practices and priority areas for development cooperation – good governance, gender equality, education, and economic growth. Latvia has chosen the reconstruction of Chernihiv Oblast as a priority. The objective of the assistance is to provide basic services to the population of the Oblast, to overcome the trauma caused by the war and to promote the socio-economic development of Chernihiv Oblast. Separate documents will be prepared and approved by the Cabinet of Ministers to plan Latvia's future involvement in the reconstruction of Ukraine.

Latvian development cooperation activities, and thus ODA funding, are drawn from activities implemented in bilateral and multilateral formats. The multilateral format mainly includes international contributions to the EU budget, the European Development Fund, as well as contributions to UN agencies and other international institutions, initiatives and trust funds. In these formats, it is important to advocate Latvia's key priority areas and regions and to raise Latvia's profile. However, the bilateral format of Latvia's ODA includes funds earmarked in the Ministry of Foreign Affairs' budget programme 07.00.00 "Development Cooperation Projects and International Assistance"; funding for bilateral development cooperation from other public institutions, ad hoc aid and humanitarian aid.

**The activities included in the Plan (of the Ministry of Foreign Affairs and line ministries) are structured according to the six action lines of the Guidelines and their objectives:**

**1. Provide support for the sustainable development of priority partner countries and contribute to addressing global challenges:**

For the implementation of the measures included in this action line, it is foreseen to allocate most of the funds allocated in the Ministry of Foreign Affairs budget programme 07.00.00 "Development Cooperation Projects and International Assistance" (EUR 1 863 813 annually for 2024–2026) to the implementation of the following activities.

First, to organise grant project tenders: 1) for the implementation of development cooperation projects in support of the EU Eastern Partnership countries and Central Asian countries and other regions (in particular African countries); 2) for the co-financing of development cooperation and global education projects implemented by CSOs which have received funding from other international aid donors; 3) for feasibility study visits by implementers.

Secondly, to implement long-term development cooperation projects in line with the expressed needs of partner countries and Latvian expertise and projects with at least 50% co-financing from other donors.

**2. Strengthen the implementation of Latvian development cooperation priorities within the framework of multilateral cooperation, in particular within the EU, UN, WBG and OECD, thereby promoting the coherence of Latvian Development Cooperation Policy in all formats**

In multilateral formats, it is planned to continue to develop inclusive positions on topical development cooperation issues and to strengthen dialogue with the Saeima.

**3. Strengthen the institutional framework for the implementation of Latvian development cooperation, the professionalism of policymakers and implementers and the coherence of activities**

In line with the Guidelines, the Ministry of Foreign Affairs, through this Plan, promotes coherence in Latvian development cooperation activities. One of the most important tasks of this line will be to promote Latvia's involvement in the implementation of large-scale EU and other donor-funded development cooperation projects and the integration of related functions into the Agency's work, enhancing the Agency's capacity and professionalism, as well as the EC accreditation process for full development cooperation agency status (starting in 2023). The Agency will be able to work fully with EU funds in the indirect management of development cooperation funds once it has been assessed by the EC. Indirect management is one of the EC budget implementation methods to which Latvia currently has no access without an EC-accredited body.

Alongside the programming of the Ministry of Foreign Affairs' development cooperation budget, the plan also includes 38 development cooperation measures to be implemented in developing countries by 15 Latvian public administrations. Given the fact that the activities of public administrations represent a significant part of Latvia's bilateral development cooperation funding, it is important to promote the linkage of these activities with the policy planned by the Ministry of Foreign Affairs.

#### **4. Strengthen transparency, predictability and compliance of Latvian development cooperation with international reporting standards**

The Ministry of Foreign Affairs continues its efforts to strengthen the evaluation system for supported projects, introducing multiannual programming, thereby increasing predictability and flexibility in the implementation of bilateral development cooperation funding, while ensuring the ability to respond quickly and effectively to the changing circumstances of the present times. Latvian support will assess, prevent and manage risks, in particular in the area of corruption, and improve the assessment of partner countries' needs in order to identify priorities transparently and select the most appropriate aid procedures.

#### **5. Promote public awareness of sustainable development and development cooperation, participation and support for policy implementation**

The Ministry of Foreign Affairs regularly updates and develops up-to-date information on development cooperation on the Ministry's website and continues its dialogue with partners, project implementers and stakeholders.

In addition to the activities of the Ministry of Foreign Affairs, the support foreseen in the table 'Allocation of the bilateral development cooperation budget of the Ministry of Foreign Affairs' in Section II, Clause 4.1 of this Plan is earmarked for this purpose in order to ensure public awareness among a wide range of target groups. Given the need to ensure the broad involvement of CSOs, schools, libraries, universities, youth centres and other partners, these activities are planned to be implemented in cooperation with LAPAS, an association of NGOs working in the field of development cooperation and global education, which has extensive experience in raising awareness of development cooperation and implementing projects in developing countries.

It is planned to provide direct funding from the Ministry of Foreign Affairs' development cooperation budget programme from 2024 onwards for the participation of LALRG and LAPAS on CSO platforms of the EU and international organisations, as well as for the participation of LAPAS in forums of international importance.

#### **6. Strengthen Latvia's comprehensive and coherent approach to promoting sustainable development worldwide**

In planning and implementing development cooperation policy, the Ministry of Foreign Affairs cooperates with the responsible public administration institutions, CSOs and the private sector, strengthening synergies between the approval procedures available for the implementation of development cooperation, foreign and security policy.

The concept of the Plan was endorsed by the Consultative Board for Development Cooperation Policy on 9 November 2023.

## II. Description of the current situation

The Plan is based on the Guidelines and in accordance with Section 6, Paragraph one of the Law on International Assistance and determines the use of development cooperation funding allocated by the Ministry of Foreign Affairs in the 2024–2026 budget, includes descriptions of the measures to be implemented under the measures funded by the Ministry of Foreign Affairs and promotes the coherence of development cooperation at a broader level.

With the increase in funding, Latvia has made it a priority to support other regions, particularly in Africa, by contributing to global public goods and addressing global challenges, and in line with Latvia's development cooperation policy commitments to support LDCs as well.

The budget of the Ministry of Foreign Affairs for the implementation of development cooperation for the years 2024–2025 and 2026 foresees EUR 1 863 813 annually. In 2027, the Ministry of Foreign Affairs is expected to need at least the same amount of funding – EUR 1 863 813. At the same time, in view of Latvia's commitment to reach 0.33% of GNI by 2030, it is necessary to increase funding for bilateral development assistance. According to the Guidelines and Cabinet Order No. 173 adopted on 8 April 2020 "On the Conceptual Report "On an increased allocation of funding for development cooperation in 2021–2025", an additional EUR 3 293 619 will be required as a minimum in 2025.

The increase in funding for development cooperation would enhance Latvia's visibility in the world (including by working towards Latvia's candidacy for a non-permanent member of the UN Security Council in the 2025 elections for 2026–2027), bring benefits in bilateral relations and contribute to foreign economic policy, as well as opportunities to improve its development cooperation systems and community capacities. This in turn would allow one to make better use of the expertise and solutions (including technology transfer) available in Latvia to deliver sustainable aid, as well as provide new opportunities for Latvian public institutions, CSOs and the private sector involved in the implementation of development cooperation projects. In addition, bilateral development assistance planning has more scope to promote synergies with security, trade, external economic and migration policies and their instruments.

The funding allocated in 2024 will continue cooperation activities already launched and support new development cooperation initiatives. Strategic development cooperation projects are included in the Plan in accordance with the criteria for direct inclusion in the Plan set out in the Guidelines: 1) projects in line with Latvia's strategic priorities (including foreign policy, security, economy, digitalisation) and geopolitical situation; 2) implementation of trilateral cooperation projects and activities with at least 50% co-financing from other donors, including projects under evaluation; 3) long-term development cooperation projects according to the needs expressed by partner countries and Latvia's expertise.

The Ministry of Foreign Affairs may decide to implement a strategic development cooperation project for the period 2024–2027, which is not included in the Plan, by assessing the current situation.

Strategic development cooperation projects will be contracted on the basis of the Medium-Term Budget Framework Law in force at the time of contracting, providing for an annual evaluation of the progress of project implementation, as well as a requirement for project implementers to provide annual information on the activities planned for the following year and their costs.

**Distribution of the Ministry of Foreign Affairs' bilateral development cooperation budget, in euro**

		2024	2025	2026
Total:		<b>1 863 813</b>	<b>1 863 813</b>	<b>1 863 813</b>
1.	<b>Project tenders</b>			
1.1.	Grant project tenders in support of partner countries.	1 380 813	1 365 813	1 350 813
1.2.	Co-financing grant tender for CSO global education and development cooperation projects.	50 000	50 000	60 000
1.3.	Grant project tenders for feasibility study visits.	25 000	25 000	30 000
2.	<b>Projects included in the Policy Plan, including those with donor co-financing</b>			
2.1.	Co-funding for a training programme for representatives of the EU Neighbourhood countries, Central Asia and the Western Balkans, co-financed by the US Development Cooperation Partnership (DCP).	77 000	77 000	77 000
2.2.	Transfer of Latvian expertise to partner countries (especially in the field of digital transformation), including in ad hoc projects of other donors. <sup>1</sup>	40 000	40 000	40 000
2.3.	Training programme for young professionals on “Studies of the European Union – Internal and Foreign Policy”, supporting Moldova and Ukraine in their Euro-integration efforts and democratisation process.	40 000	40 000	40 000
2.4.	Co-funding for capacity building of the Supreme Audit Institutions of the EU Eastern Partnership countries (Georgia, Ukraine, Moldova) and Central Asian countries (Uzbekistan) in establishing a transparent and efficient system of public funds control. The project is implemented jointly with the Kingdom of Sweden.	34 000	34 000	34 000
2.5.	Empowering women and people in vulnerable situations in Uzbekistan, co-financed by the EU (through UNDP).	25 000	25 000	25 000
2.6.	Support for business development, in particular the implementation of SME and trade-related resolution in practice and strengthening export capacity in agriculture, as well as	40 000	60 000	60 000

<sup>1</sup> Funding for Activity 2.2 may be made available in the case of an increase in funding for the implementation of development cooperation policy in the budget of the Ministry of Foreign Affairs in future years (2025, 2026 and beyond) in the annual State budget law.

	support for the transition to a green and resource-efficient economy in Latvia's priority partner countries.			
3.	<b>Direct funding to the Central Finance and Contracting Agency</b>			
3.1.	Support for Latvia's involvement in development cooperation projects financed by the EU and other foreign international donors, with the Agency taking on the role of project coordinator.	100 000	100 000	100 000
4.	<b>Support for capacity building and public information activities</b>			
4.1.	Support to capacity building measures for Latvian development cooperation project implementers. Support for public information measures, thematic training, seminars and discussions.	24 000	19 000	19 000
4.2.	Support for capacity building of Latvian development cooperation project implementers, including in the areas of security and project monitoring.	16 000	16 000	16 000
5.	<b>Direct funding to CSOs</b>			
5.1.	Association "Latvian Platform for Development Cooperation" (LAPAS) (membership fees in international organisations (CONCORD, CIVICUS, Forus), participation in forums of international importance).	7000	7000	7000
5.2.	Latvian Association of Local and Regional Governments (LALRG) (membership fee in platform of EU local governments, including for the implementation of public information measures).	5000	5000	5000

The Ministry of Foreign Affairs will be guided by the following principles when assessing the amount of funding available for the current year in the budget programme 07.00.00 “Development Cooperation Projects and International Assistance”, changes in which may be affected by various circumstances, in order to ensure the efficient and rational use of the State budget funds:

1. In the event that in the current year it is not possible to implement one of the activities (Activity 1.2–4.2) or less funding is needed for their implementation, there is unused funding from the implementation of these activities or additional funding is reallocated within the budget of the Ministry of Foreign Affairs for the implementation of the development cooperation policy, it will be reallocated in priority order to Activity 1.1 “Grant project tenders in support of partner countries” if the grant projects tender has not been completed or, in accordance with Section 5 of the Law on International Assistance, reallocated to other development cooperation activities by a decision of the Ministry of Foreign Affairs.

Priority activities for the reallocation of funding in the above cases will be selected in accordance with the procedures for the approval of international assistance identified in Section 5 of the Law on International Assistance, as well as those set out in the Guidelines.

2. In the event that in the current and subsequent years, the funding in the annual Law on State Budget for the implementation of the development cooperation policy in the budget of the Ministry of Foreign Affairs is increased but does not reach the amount set out in the Guidelines for the respective year, the additional funding will mainly be allocated to Activity 1.1 “Grant project tenders in support of partner countries”, as well as other development cooperation activities, in particular Activity 2.2 in the field of digitisation. Contracts with grant project implementers will be based on the Law on Medium-Term Budget Framework in force at the time of contracting.

3. In the event that the planned funding for the implementation of the development cooperation policy in the budget of the Ministry of Foreign Affairs is reduced, resulting in the impossibility of implementing all the projects included in the Plan, the Ministry of Foreign Affairs may decide not to implement certain measures, having assessed the amount of available funding and priority areas.

The Plan has been prepared in light of the international, EU and Latvian planning documents described in the Guidelines, including the Latvian National Development Plan for 2021–2027<sup>2</sup>, Agenda 2030<sup>3</sup> and the European Consensus on EU Development<sup>4</sup>.

In implementing the measures set out in the Plan, restrictions may be imposed on the areas and partners of projects to be supported if the situation in a partner country deteriorates or if there are violations of the rule of law, democracy and respect for human rights.

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<sup>2</sup> <https://likumi.lv/ta/id/315879-par-latvijas-nacionalo-attistibas-planu-20212027-gadam-nap2027>

<sup>3</sup> <https://www.pkc.gov.lv/lv/attistibas-planosana-latvija/ano-ilgtspejigas-attistibas-merki>

<sup>4</sup> [https://international-partnerships.ec.europa.eu/policies/european-development-policy/european-consensus-development\\_en](https://international-partnerships.ec.europa.eu/policies/european-development-policy/european-consensus-development_en)

### III Measures to be taken, performance results and outcome indicators

<p><b>Objective of the Plan</b></p>	<p>To identify concrete measures to contribute to the achievement of the Latvian Development Cooperation Policy objective set out in the Guidelines – to contribute to the implementation of the 2030 Agenda in developing countries, in particular in Latvia’s priority partner countries, promoting sustainable development and poverty eradication, as well as the rule of law and good governance.</p>
<p><b>Policy outcomes and performance indicators at the end of 2027</b></p>	<p><b>1. Latvia promotes good governance, inclusive economic growth and security in priority regions in line with the needs of partner countries<sup>i</sup></b></p> <ul style="list-style-type: none"> <li>- 65% of bilateral ODA managed by the Ministry of Foreign Affairs is spent on promoting good governance, the rule of law and democratic participation;</li> <li>- 20% of bilateral ODA managed by the Ministry of Foreign Affairs is spent on promoting sustainable and inclusive economic growth;</li> <li>- 16% of bilateral ODA managed by the Ministry of Foreign Affairs is spent with the main objective or overarching objective of promoting gender equality;</li> <li>- 30% of bilateral ODA managed by the Ministry of Foreign Affairs is spent in support of digitisation of public administration, society or economy;</li> <li>- 30% of bilateral ODA managed by the Ministry of Foreign Affairs is spent with the main or overarching objective of mitigating or adapting to climate change;</li> <li>- 80% of bilateral ODA managed by the Ministry of Foreign Affairs is spent on projects involving civil society and the private sector in partner countries;</li> <li>- 20% of bilateral ODA managed by the Ministry of Foreign Affairs is spent in support of partner countries outside the EU Eastern Partnership and Central Asia regions.</li> </ul> <p><b>2. In line with its international commitments, Latvia aims to increase ODA funding to 0.33% of GNI by 2030</b></p> <ul style="list-style-type: none"> <li>- ODA as a share of GNI – 0.23%<sup>ii</sup>;</li> <li>- Latvia’s bilateral development cooperation funding amounts to EUR 1 863 813<sup>iii</sup> (managed by the Ministry of Foreign Affairs);</li> <li>- bilateral ODA managed by the Ministry of Foreign Affairs for humanitarian aid is higher than 10%;</li> <li>- funding raised from other donors for projects reaches 300% of bilateral ODA funding carried by the Ministry of Foreign Affairs;</li> <li>- co-financing provided by the Ministry of Foreign Affairs to development cooperation and global education projects funded by the EU and other donors and implemented by Latvian CSOs and local governments reaches 10% of the total project financial volume.</li> </ul>

		<b>3. Increasing support of the Latvian public for the implementation of development cooperation policies</b> - 85% of the public believe it is important to help developing countries <sup>iv</sup> .				
<b>1. Course of action of the Guidelines</b>		<b>1. Provide support for the sustainable development of priority partner countries and contribute to addressing global challenges</b>				
<b>Task 1.1. Implement the Ministry of Foreign Affairs grant project tenders in line with the needs of partner countries, aiming to allocate 50% of the grant project tender funds to projects implemented by the CSO sector</b>						
No.	Measure	Result of action	Performance indicator	Responsible institution	Co-responsible institutions and other implementers	Due date (to be specified by half year)
1.	<b>Implementation of grant projects according to the needs of the partner countries; aiming to allocate 50% of the funding to CSOs</b>	Tender organised according to priority partner countries and areas identified in the Guidelines.	At least 15 projects implemented	Ministry of Foreign Affairs	Depending on the outcome of the project tender	2 <sup>nd</sup> half of 2027
2.	<b>Grant project tender for feasibility study visits</b>	Tender organised according to the objectives of the development cooperation policy.	At least 3 feasibility visits have taken place.	Ministry of Foreign Affairs	Depending on the outcome of the project tender	2 <sup>nd</sup> half of 2027
<b>Task 1.3. Ensure that Latvian bilateral development cooperation activities are linked to those of other donors, increasing the sustainability, effectiveness and visibility of the assistance provided by Latvia</b>						
No.	Measure	Result of action	Performance indicator	Responsible institution	Co-responsible institutions and other implementers	Due date (to be specified by half year)
3.	<b>Training programme for representatives of EU Neighbourhood Policy countries and Central Asia and the Western Balkans</b>	Under the programme, young leaders from the Eastern Partnership and Central Asian countries have attended 5 training programmes on EU and international law, economics, politics and finance, as well as familiarised themselves	The overall objective of the project is to provide training (100 online or 10 face-to-face) to representatives from the European Neighbourhood, Central Asia and the Western Balkans, providing a comprehensive and	Ministry of Foreign Affairs	Riga Graduate School of Law	2 <sup>nd</sup> half of 2027

		with Latvia's knowledge and experience as an EU Member State and visited EU and international institutions. Cooperation between regions has been promoted and graduate networks developed.	interdisciplinary insight into the legal, political and economic functioning of the EU.			
4.	<b>Transfer of Latvian expertise to partner countries (especially in the field of digitisation), including in ad hoc projects of other donors</b>	Latvian experience in the implementation of the EU regulatory framework and the democratic process, including in cooperation with other international donors, transferred to partner countries, contributing to their sustainable development.	Representatives trained in at least 1 partner country.	Ministry of Foreign Affairs	Ministry of Environmental Protection and Regional Development, State Audit Office, other implementers depending on the projects implemented	2 <sup>nd</sup> half of 2027
5.	<b>Training programme for young professionals on "Studies of the European Union – Internal and Foreign Policy", supporting Moldova and Ukraine in their Euro-integration efforts and democratisation process</b>	Students have gained 24 ECTS credits and practical experience in managing the Euro-integration process, including on anti-corruption issues and intercultural education.	Student certificates issued to Moldovan and Ukrainian students:  2024 – 50 2025 – 50 2026 – 50 2027 – 50	Ministry of Foreign Affairs	University of Latvia	2 <sup>nd</sup> half of 2027
6.	<b>Co-funding for capacity building of the Supreme Audit Institutions of the EU Eastern Partnership countries (Georgia, Ukraine, Moldova) and Central Asian countries</b>	Project implemented by the State Audit Office of Latvia in support of the EU Eastern Partnership (Moldova, Ukraine, Georgia) and Central Asia (Uzbekistan) to	At least 5 seminars and workshops have been held to train approximately 110 representatives of Supreme Audit Institutions of the EU Eastern Partnership	Ministry of Foreign Affairs	State Audit Office	2 <sup>nd</sup> half of 2027

	<b>(Uzbekistan) in establishing a transparent and efficient system of public funds control. The project is implemented jointly with the Kingdom of Sweden</b>	strengthen the capacity of their Supreme Audit Institutions to establish a transparent and efficient system of public funds control. The project is implemented on the basis of the long-term development cooperation with the partner countries, which has been implemented by the State Audit Office of Latvia since 2010 and is highly appreciated and demanded by these countries. The project is implemented in cooperation with INTOSAI IDI Sweden. The project is co-financed by the State Audit Office of the Republic of Latvia, the Supreme Audit Institution of the Kingdom of Sweden and INTOSAI IDI.	(Moldova, Ukraine, Georgia) and Central Asia (Uzbekistan) in the adaptation of the international auditing standards: Practical aspects of performance and compliance audits; Practical aspects of financial audits, including improving the practice of audits of State budget execution and annual financial statements; Expert advice and support for audits in specific sectors (IT systems and IT controls, audits in local governments, etc.). Organisation of working groups on audit improvement – in partnership with international donors. The working groups involve auditors, with practical case studies.			
7.	<b>Empowering women and persons in vulnerable situations in Uzbekistan</b>	Increased capacity of NGOs to provide public services to women and other groups in vulnerable situations in rural areas in Uzbekistan and promoted the development of women's consultative groups.	Facilitated the operation of established women's consultative groups by transferring them to the National Agency for Social Protection in 7 regions with the possibility of expanding the range of regions.	Ministry of Foreign Affairs	MARTA Centre	2 <sup>nd</sup> half of 2027

			Several hundred people gained knowledge on how to involve people in problem solving, as well as how to build access and sustainability of services for people in vulnerable situations. Recommendations have been developed on the inclusion of a gender perspective in decision-making, diversity management in service provision and other topics defined by the population themselves, on which training will be conducted.			
8.	<b>Support for business development, in particular the implementation of SME and trade-related resolution in practice and strengthening export capacity in agriculture, as well as support for the transition to a green and resource-efficient economy in Latvia's priority partner countries</b>	Latvian experience in implementing EU regulatory frameworks and strengthening agricultural export capacity, as well as support for agricultural development and the transition to a green and resource-efficient economy, including in cooperation with other international donors investing in sustainable development of partner countries, will be shared with partner countries.	Representatives trained in at least 1 partner country.	Ministry of Foreign Affairs	Latvian Rural Advisory and Education Centre, other implementers depending on the projects implemented	2 <sup>nd</sup> half of 2027
9.	<b>Co-financing for CSOs that have received funding from other</b>	Co-financing secured for at least one project with international donor co-	Depending on the outcome of the tender.	Ministry of Foreign Affairs	Depending on the outcome of the tender	2 <sup>nd</sup> half of 2027

	<b>development cooperation funders, including the EC, for development cooperation and global education projects</b>	financing. Priority will be given to development cooperation projects.				
<b>Task 1.4. Encourage the involvement of Latvian experts in civilian observation and advisory missions, as well as participation as experts in international initiatives (e.g., projects, evaluations) in developing countries</b>						
No.	Measure	Result of action	Performance indicator	Responsible institution	Co-responsible institutions and other implementers	Due date (to be specified by half year)
10.	<b>Participation of State Border Guard officials in the EU Monitoring Mission in Georgia (EUMM Georgia)</b>	The monitoring ensured a stable level of security and kept EU Member States informed of the situation in the region.	Incidents on the administrative line with the Abkhazia and South Ossetian regions of Georgia decreased.	Ministry of the Interior (State Border Guard)	Ministry of Foreign Affairs	31.12.2027
11.	<b>Participation of State Police officers in the EU Monitoring Mission in Georgia (EUMM Georgia) and Armenia (EUAM)</b>	The monitoring ensured a stable level of security.	Incidents on the administrative line with the Abkhazia and South Ossetian regions of Georgia and the Lachin Corridor region of Armenia decreased.	Ministry of the Interior (State Police)	Ministry of Foreign Affairs	31.12.2027
<b>Task 1.5. Strengthen Latvia's involvement in humanitarian assistance, ensuring a comprehensive and coordinated Latvian approach to crisis management and linking humanitarian assistance and development cooperation</b>						
No.	Measure	Result of action	Performance indicator	Responsible institution	Co-responsible institutions and other implementers	Due date (to be specified by half year)
12.	<b>Ensuring participation of the State Border Guard in international operations organised by FRONTEX</b>	Assistance to EU Member States and Schengen associated countries in the management and control of their external borders, as well as the promotion of cooperation between border control authorities in each EU	Number of international operations carried out.	Ministry of the Interior (State Border Guard)		31.12.2027

		country through technical support				
13.	<b>Transfer of an Agusta-Bell 206B III helicopter (Reg. No. YL-HMO) from the State Border Guard to the Border Police of the Ministry of Internal Affairs of Georgia, provision of training and practice, transfer of experience and support for the establishment of a maintenance organisation</b>	Transfer of experience and expertise, internship for the officers of the Border Police of the Ministry of Internal Affairs of Georgia at the Aviation and Special Operations Directorate of the State Border Guard.	Establishment of a maintenance organisation in Georgia, training of aviation experts of the Border Police of the Ministry of Internal Affairs of Georgia, internship for engineering staff.	Ministry of the Interior (State Border Guard)		2 <sup>nd</sup> half of 2024
14.	<b>Transfer of an Agusta-Bell 206B III helicopter (Reg. No. YL-HMQ) from the State Border Guard to the Border Police of the Ministry of Internal Affairs of Georgia, provision of training and practice, transfer of experience and support for the establishment of a maintenance organisation</b>	Transfer of experience and expertise, internship for the officers of the Border Police of the Ministry of Internal Affairs of Georgia at the Aviation and Special Operations Directorate of the State Border Guard.	Establishment of a maintenance organisation in Georgia, training of aviation experts of the Border Police of the Ministry of Internal Affairs of Georgia, internship for engineering staff.	Ministry of the Interior (State Border Guard)		2 <sup>nd</sup> half of 2025
15.	<b>Transfer of two cutters of the State Border Guard to the Border Police of Moldova, organisation of training</b>	Transfer of experience and expertise ensured, capacity of the Border Police of Moldova improved.	Maritime experts of the Border Police of Moldova trained.	Ministry of the Interior (State Border Guard)		2 <sup>nd</sup> half of 2025
<b>2. Course of action</b>		<b>Strengthen the implementation of Latvian development cooperation priorities within the framework of multilateral cooperation, in particular within the EU, UN, WBG and OECD, thereby promoting the coherence of Latvian Development Cooperation Policy in all formats</b>				
<b>Task 2.1. Increase involvement of Latvian public administration institutions and CSOs in the formulation of Latvia's positions on current issues on the development cooperation policy agenda, in particular in priority areas for Latvia (see Action 2, Task 1 of the Guidelines)</b>						

No.	Measure	Result of action	Performance indicator	Responsible institution	Co-responsible institutions and other implementers	Due date (to be specified by half year)
16.	<b>Cooperation with public administrations, CSOs and local authorities in the formulation of Latvia's national positions on current issues on the international development policy agenda</b>	The positions prepared by the Ministry of Foreign Affairs on international development policy issues are coordinated with relevant institutions and organisations.	At least 5 information reports and positions coordinated, depending on the need.	Ministry of Foreign Affairs		31.12.2027
17.	<b>Maintain regular dialogue with the Saeima on Latvian Development Cooperation Policy objectives, priorities and course of action</b>	The Saeima is involved in defining the objectives and priorities of development cooperation policy.	At least 4 meetings with representatives of the Saeima.	Ministry of Foreign Affairs		31.12.2027
<b>Task 2.2. Ensure Latvia's involvement in EU development cooperation programming, in particular in joint programming, implementation and evaluation processes</b>						
No.	Measure	Result of action	Performance indicator	Responsible institution	Co-responsible institutions and other implementers	Due date (to be specified by half year)
18.	<b>Participation in EU Joint Programming</b>	Participation of Latvian embassies and advocacy of Latvia's interests in meetings organised by EU delegations in partner countries on Joint Programming and implementation of joint projects. Participation of representatives of the Ministry of Foreign Affairs in meetings on Joint Programming organised by the EC.	At least 3 meetings per year.	Ministry of Foreign Affairs		31.12.2027
19.	<b>Representation of the interests of Latvia in EU</b>	Participation in EU meetings (including	At least 2 meetings per year.	Ministry of Foreign Affairs		31.12.2027

	<b>Development Cooperation Policy</b>	ministerial level meetings) and discussions on issues of priority for Latvia.				
<b>Task 2.3. Ensure Latvia's involvement in UN bodies on issues related to Latvian development cooperation priorities and develop cooperation with the UN in implementing development cooperation activities in priority partner countries and other developing countries</b>						
No.	Measure	Result of action	Performance indicator	Responsible institution	Co-responsible institutions and other implementers	Due date (to be specified by half year)
20.	<b>Participation in UN events on topics of priority for Latvia</b>	Participation in UN meetings, expressing the views of Latvia on priority issues.	At least 5 meetings per year.	Ministry of Foreign Affairs	Line ministries	31.12.2027
21.	<b>Promote sustainable development and poverty eradication in Member States by supporting projects and activities aimed at the development of a vibrant cultural environment</b>	Support to the activities of the UNESCO International Fund for Cultural Diversity.	Voluntary contribution to the UNESCO International Fund for Cultural Diversity.	Ministry of Culture	Latvian National Commission for UNESCO	31.12.2027
<b>Task 2.4. Ensure the adoption of OECD DAC standards and good practices with a view to becoming a member of the OECD DAC</b>						
No.	Measure	Result of action	Performance indicator	Responsible institution	Co-responsible institutions and other implementers	Due date (to be specified by half year)
22.	<b>Participation in open OECD DAC and expert meetings ensured</b>	Improved quality of development cooperation, involvement in development finance policy making and promoted Latvia's image as a responsible and reliable provider of development cooperation.	At least 5 meetings per year.	Ministry of Foreign Affairs		31.12.2027
<b>Task 2.5. Contribute to the implementation of Latvian development cooperation priorities with the assistance of international financial institutions</b>						

No.	Measure	Result of action	Performance indicator	Responsible institution	Co-responsible institutions and other implementers	Due date (to be specified by half year)
23.	<b>Increase capital in the Council of Europe Development Bank</b>	Contributions to the increase of the share capital of the Council of Europe Development Bank.	Total contributions.	Ministry of Finance		31.12.2027
24.	<b>Participation of Latvia in the 18<sup>th</sup> Replenishment of IDA (IDA18)</b>	Contributions to IDA18 according to the approved schedule.	Total contributions.	Ministry of Finance		31.12.2026
25.	<b>Participation of Latvia in the 21<sup>st</sup> Replenishment of IDA (IDA21) planning</b>	Approval of the Republic of Latvia's contribution to IDA21.	Proof of commitment for contribution to IDA21 submitted.	Ministry of Finance		30.06.2025
26.	<b>Participation of Latvia in the Multilateral Debt Relief Initiative</b>	Contribution to the Multilateral Debt Relief Initiative by making contributions according to the adjusted schedule.	Total contributions.	Ministry of Finance		31.12.2027
27.	<b>Increase in share capital of WBG institutions in line with the 2018 decision</b>	Contribution to the increase of the general capital of the International Finance Corporation.	Contribution made.	Ministry of Finance		31.12.2024
28.	<b>Planning of Latvia's participation in WBG hybrid capital</b>	Approval of the Republic of Latvia's contribution to WBG hybrid capital.	Signed agreement on participation in WBG hybrid capital.	Ministry of Finance		30.06.2024
29.	<b>Planning of Latvian participation in EBRD capital increase</b>	Approval of the Republic of Latvia's contribution to the EBRD's share capital increase.	Subscription instrument for capital shares submitted.	Ministry of Finance		30.06.2025
30.	<b>Planning of Latvia's participation in the quota increase of the International Monetary Fund</b>	Approval of the increase of the quota of the Republic of Latvia in the International Monetary Fund.	Consent for quota increase submitted.	Ministry of Finance		15.11.2024

<b>3. Course of action</b>		<b>Strengthen the institutional framework for the implementation of Latvian development cooperation, the professionalism of policymakers and implementers and the coherence of activities</b>				
<b>Task 3.1. Promote Latvia's involvement in large-scale EU and other donor-funded development cooperation projects by integrating related functions into the Agency's work and carrying out an assessment of the EU pillars</b>						
No.	Measure	Result of action	Performance indicator	Responsible institution	Co-responsible institutions and other implementers	Due date (to be specified by half year)
31.	<b>Collection and updating of information on areas of expertise and specialists of public administrations</b>	Information on areas of expertise and specialists in public administrations compiled and updated.	Questionnaires prepared and sent out. Information compiled (available to third parties on request)	Ministry of Finance (Central Finance and Contracting Agency)	Ministry of Foreign Affairs	31.12.2027
32.	<b>Consultative and informative support to public administrations and other stakeholders on the preparation and implementation of development cooperation projects</b>	Assistance and consultancy provided to public administration staff and other stakeholders on the preparation of applications for EU-funded development cooperation projects, partner search and implementation.	Assistance provided to at least 3 stakeholders.	Ministry of Finance (Central Finance and Contracting Agency)	Ministry of Foreign Affairs, School of Public Administration	31.12.2027
33.	<b>EC accreditation process for full development agency status (already started in 2023)</b>	Comprehensive evaluation of the eight pillars to enable the Agency to work fully with EU funds under indirect management.	Outsourcing contract for an accreditation audit following EC approval to start the accreditation of pillars.	Ministry of Finance (Central Finance and Contracting Agency)	Ministry of Foreign Affairs	31.12.2025
34.	<b>Provision of information to potential project promoters on EuropeAid, Twinning, etc. calls for projects, procedures for submitting project applications, requirements</b>	Information made available on the Agency's website and in the form of seminars and consultations for potential project promoters on calls for proposals.	At least 1 information event implemented and coordinated.	Ministry of Finance (Central Finance and Contracting Agency)	Ministry of Foreign Affairs	31.12.2027

35.	<b>Support in the project administration process for development cooperation project promoters where the Agency assumes the role of project coordinator</b>	Support provided in project administration.	Support provided for at least 1 project administration process.	Ministry of Finance (Central Finance and Contracting Agency)	Ministry of Foreign Affairs	31.12.2027
36.	<b>Support for Latvia's involvement in development cooperation projects financed by the EU and other foreign international donors, with the Agency taking on the role of project coordinator</b>	Support provided in the development and submission of coordinated project tenders and in the project administration process and processes supporting these activities, as well as increased visibility of Latvian development cooperation projects and activities at the local and international levels.	At least 1 project coordinated, combining expertise available in Latvia. At least 2 Latvian partners involved. A unified Latvian development cooperation brand (name, logo, publicity materials, website, etc.) developed.	Ministry of Foreign Affairs	Ministry of Finance (Central Finance and Contracting Agency)	31.12.2027
<b>Task 3.2. Ensure the Agency's capacity and professionalism to provide transparent, quality and accountable support to the Latvian development cooperation community</b>						
No.	Measure	Result of action	Performance indicator	Responsible institution	Co-responsible institutions and other implementers	Due date (to be specified by half year)
37.	<b>Membership of the Practitioners Network for European Development Cooperation as a full member following EC accreditation</b>	Ensuring quality and effective participation in the Practitioners Network for European Development Cooperation.	Regular participation in events ensured.	Ministry of Finance (Central Finance and Contracting Agency)		31.12.2027
38.	<b>Strengthening the Agency's capacity through exchanges of experience with other EU Member States' development cooperation</b>	Competent, knowledgeable and professional staff to provide quality support to the Latvian	Number of staff participating in various training, exchanges, etc.	Ministry of Finance (Central Finance and Contracting Agency)	Ministry of Foreign Affairs	31.12.2027

	<b>agencies, adopting their good practices and improving contacts and networks</b>	development cooperation community.				
39.	<b>Strengthening of cooperation between development cooperation agencies in the Baltic states</b>	Exchange of experience and strengthening of cooperation through the signing of a Memorandum of Cooperation with Lithuanian and Estonian development cooperation agencies.	Number of projects implemented in cooperation with a development cooperation agency of the Baltic states. Number of training, experience exchange and cooperation events.	Ministry of Finance (Central Finance and Contracting Agency)	Ministry of Foreign Affairs	31.12.2027
<b>Task 3.3. Ensure the capacity and professionalism of the Ministry of Foreign Affairs, including diplomatic representations, to carry out the planning, implementation, coordination, monitoring and evaluation of Latvian Development Cooperation Policy in a transparent, qualitative and accountable manner, including by providing the necessary information and policy support to those implementing Latvian development cooperation activities</b>						
No.	Measure	Result of action	Performance indicator	Responsible institution	Co-responsible institutions and other implementers	Due date (to be specified by half year)
40.	<b>Measures on development cooperation, including its planning, implementation and monitoring, as well as support to project implementers in the areas of safeguards and project monitoring, etc.</b>	Improved knowledge of Ministry of Foreign Affairs policy planners, members of the Consultative Board for Development Cooperation Policy (or delegated experts) and implementers on development cooperation policy planning and implementation issues.	At least 1 seminar per year.	Ministry of Foreign Affairs		31.12.2027
<b>Task 3.4. Ensure that Latvian (Ministry of Foreign Affairs and national administrations) bilateral development cooperation activities are in line with the priorities and principles defined in the Guidelines</b>						
No.	Measure	Result of action	Performance indicator	Responsible institution	Co-responsible institutions and other implementers	Due date (to be specified by half year)

41.	<b>Information, logistical and consular support to measures implemented by public administrations, CSOs and development cooperation measures</b>	Timely and professional implementation of development cooperation projects.	Support provided to 3–5 development cooperation measures organised by public administrations, CSOs.	Ministry of Foreign Affairs	Public administrations, CSOs, social partners	31.12.2027
42.	<b>Support to Eastern Partnership countries through consultancy and workshops on building community resilience and comprehensive national protection for government representatives</b>		Number of seminars organised.	Ministry of Defence		2 <sup>nd</sup> half of 2027
43.	<b>Expert advice on cybersecurity and cyber defence to Ukrainian public authorities.</b>		Number of seminars organised.	Ministry of Defence		1 <sup>st</sup> half of 2027
44.	<b>EU Support to Western Balkans Cybersecurity Capacity Building project</b>		Number of activities and seminars organised.	Ministry of Defence	CERT.LV	31.12.2026
45.	<b>Signing of the Latvia-Moldova Social Security Agreement</b>	Conclusion of a social security agreement between Latvia and Moldova to develop closer cooperation in the field of social security and to coordinate the entitlements to benefits and pensions of persons moving between the two countries.	Contract signed.	Ministry of Welfare		31.12.2024
46.	<b>Latvian State scholarships for studies and participation in international summer schools</b>	Latvian State scholarships for study and participation in international summer schools have been granted to representatives of	Number of scholarships: 2024 – 150 2025 – 150 2026 – 150	Ministry of Education and Science (State Education Development Agency)	Ministry of Education and Science	1 <sup>st</sup> half of 2027

		countries with which intergovernmental or inter-ministerial agreements have been concluded providing for the granting of scholarships, including Georgia, Kazakhstan, Kyrgyzstan, Moldova, Tajikistan, Turkmenistan, Ukraine and Uzbekistan.	2027 – 150			
47.	<b>Implementation of the project Border Management Programme in Central Asia (BOMCA 10)</b>	The objectives of the project from 2021–2025 are to improve overall security in Central Asia and northern Afghanistan bordering Central Asian countries, to support the facilitation of trade and transit between these countries, to control migration flows and to strengthen cooperation to reduce the illegal movement of goods and persons.	Effective mechanisms for integrated management of national borders and migration flows have been developed, the volume of smuggled goods has been reduced, the number of illegally displaced persons has decreased, effective procedures at border crossing points have been put in place and smuggling risks have been reduced.	Ministry of the Interior (State Border Guard)	Ministry of Finance (State Revenue Service), Ministry of Agriculture (Food and Veterinary Service)	30.09.2025
48.	<b>Further develop the State Border Guard Liaison Officers' Points in the Eastern Partnership region through information exchange, transfer of experience and other support measures</b>	Support is provided to the law enforcement authorities of the target countries and EU Member States in the fight against irregular migration and other forms of organised crime	Training and counselling are provided, reducing the flow of irregular migration towards EU Member States.	Ministry of the Interior (State Border Guard)		31.12.2027
<b>Task 3.5. Ensure conditions for inter-sectoral cooperation and stimulate partnerships for development cooperation activities</b>						

No.	Measure	Result of action	Performance indicator	Responsible institution	Co-responsible institutions and other implementers	Due date (to be specified by half year)
49.	<b>Support for LAPAS participation in international NGO platforms and participation in forums of international importance</b>	Membership fees for participation in CONCORD, CIVICUS and Forus and participation in forums of international importance.	Contributions paid and participation secured.	Ministry of Foreign Affairs	LAPAS	2 <sup>nd</sup> half of 2027
50.	<b>Support to the participation of the LALRG in the platform of EU local governments, including the implementation of public information measures</b>	Participation in the platform of EU local governments working in the field of development cooperation. Public (local governments) information measures implemented. Submission of local government and LALRG projects to development cooperation project tenders.	At least 4 public and local government information events implemented and coordinated. At least 4 development cooperation projects implemented by local governments submitted. Number of LALRG meetings addressing development cooperation issues.	Ministry of Foreign Affairs	LALRG	2 <sup>nd</sup> half of 2027
51.	<b>European Neighbourhood Instrument Twinning project “Promoting Integrity and Preventing Corruption in the Armenian Public Sector”, AM 19 ENI JH 01 21</b>	Results to be achieved under the four components: 1) Anti-corruption (integrity) education and public awareness programmes developed and implemented and related institutional capacity improved; 2) Strategic communication and cooperation mechanisms developed and implemented;	Expert advice (working days) (120) Project monitoring meetings (8).  Field work in Armenia by the Resident Twinning Adviser.	Ministry of Justice Corruption Prevention and Combating Bureau	Project Lead Partner – Deutsche Stiftung für internationale rechtliche Zusammenarbeit e.V. (IRZ) Beneficiary country – Armenia – Ministry of Justice of Armenia and the Anti-Corruption Commission of Armenia.	Q2 2024

		3) Level of implementation of the anti-corruption strategy improved and monitoring capacity of the Ministry of Justice of Armenia developed; 4) Business integrity improved.				
52.	<b>Memorandum of Cooperation with the Probation Department of the Ministry of Justice of Kyrgyzstan on strengthening probation services</b>	Exchange of experience and knowledge between the two probation services in the implementation of probation functions is promoted.	A cooperation agreement has been concluded. An exchange visit for representatives of the delegation of the Probation Department of the Ministry of Justice of Kyrgyzstan to the State Probation Service of Latvia was carried out.	Ministry of Justice (State Probation Service)	Probation Department of the Ministry of Justice of Kyrgyzstan	31.12.2027
53.	<b>Promote sales and exports of Uzbek crop production to the United Kingdom</b>	Ensure the compliance of crop farms with phytosanitary and plant protection requirements in accordance with ISPM standards.	Number of farms complying with phytosanitary and plant protection requirements.	Ministry of Agriculture (State Plant Protection Service)		01.09.2023–31.05.2024
54.	<b>Support to the Supreme Audit Institution of Dominica</b>	Cooperation agreement implemented between the Supreme Audit Institution of Dominica, the State Audit Office of Latvia, CAROSAI and INTOSAI IDI on the implementation of the Global Integrity Initiative Phase 1 Support Project for the Supreme Audit	Support provided to the Support Audit Institution of Dominica to strengthen its institutional capacity, thereby ensuring an increase in the impact of its audit work.	State Audit Office		31.12.2025

		Institution of Dominica 2023–2025.				
55.	<b>Support to the Supreme Audit Institution of The Gambia</b>	A Memorandum of Understanding for 2021–2025 on the implementation of a development cooperation project in support of The Gambia’s Supreme Audit Institution is implemented.	Support to the Supreme Audit Institution of The Gambia in strengthening its capacity to achieve its strategic objectives, including clearer, better quality and more timely audit reports.	State Audit Office		30.05.2025
56.	<b>In cooperation with the Lithuanian Central Project Management Agency and the Lithuanian Police Department, implement the EuropeAid project “Support to Law Enforcement and Security Reforms in Armenia”</b>	Support to law enforcement and security reforms in Armenia by State Police staff, supporting the implementation of police reforms. Participation in the project is planned as a cooperation partner.	Project objective achieved.	Ministry of the Interior (State Police)		30.06.2025
<b>4. Course of action</b>		<b>Strengthen transparency, predictability and compliance of Latvian development cooperation with international reporting standards</b>				
<b>Task 4.5. Ensure continuous and transparent monitoring of development cooperation policy projects and evaluation of the impact of results, including through an independent external evaluation of the Ministry of Foreign Affairs budget programme 07.00.00 “Development Cooperation Projects and International Assistance”</b>						
No.	Measure	Result of action	Performance indicator	Responsible institution	Co-responsible institutions and other implementers	Due date (to be specified by half year)
57.	<b>Assess the possibilities to improve the mechanisms and criteria for evaluating the impact of results, and to carry out project evaluation visits to partner countries by representatives of the</b>	Improvement of the grant project evaluation questionnaire and the project implementation review questionnaire, implementation of project monitoring visits.	At least 1 project evaluation visit to a partner country per year.	Ministry of Foreign Affairs		31.12.2027

	<b>Ministry of Foreign Affairs.</b>					
58.	<b>Independent external evaluation of the Ministry of Foreign Affairs budget programme “Development Cooperation Projects and International Assistance”.</b>	The possibility of an annual or mid-term external evaluation has been assessed.		Ministry of Foreign Affairs		31.12.2027
<b>5. Course of action</b>		<b>Promote public awareness of sustainable development and development cooperation, participation and support for policy implementation</b>				
<b>Task 5.1. Strengthen public awareness of sustainable development and the Global Goals and Latvia’s role in addressing global challenges</b>						
No.	Measure	Result of action	Performance indicator	Responsible institution	Co-responsible institutions and other implementers	Due date (to be specified by half year)
59.	<b>International education campaign “World’s Largest Lesson” in Latvia</b>	Teachers, interest centre staff and other representatives from educational institutions across Latvia have familiarised themselves with the UN Sustainable Development Goals, implemented the lecture or lesson plan developed in the international campaign or developed and implemented their own lecture or lesson plan according to the year’s theme, and informed the campaign coordinators in Latvia about the lecture or lesson. The coordinators	1. Number of lessons in the campaign “World’s Largest Lesson”: 2024 – 30 2025 – 30 2026 – 30 2027 – 30  2. Number of schools in the campaign “World’s Largest Lesson”: 2024 – 25 2025 – 25 2026 – 25 2027 – 25  3. Events in the campaign “World’s Largest Lesson” 2024 – 1 2025 – 1	Latvian National Commission for UNESCO	Ministry of Education and Science	2 <sup>nd</sup> half of 2027

		have compiled the lesson descriptions and made them available online.	2026 – 1 2027 – 1			
<b>Task 5.2. Integrate sustainable development and global education into education for all age groups</b>						
No.	Measure	Result of action	Performance indicator	Responsible institution	Co-responsible institutions and other implementers	Due date (to be specified by half year)
60.	<b>Support to capacity building workshops for Latvian development cooperation project implementers. Support for public information measures, thematic training, seminars and discussions.</b>	Organised and coordinated thematic public information events, including on the implementation of the SDGs and the results of Latvian development cooperation.	At least 1 event per year.	Ministry of Foreign Affairs	LAPAS	2 <sup>nd</sup> half of 2027
61.	<b>Presentation of the Global Education Network Europe (GENE) peer review report on Latvia</b>	<i>Presentation of the Global Education Network Europe (GENE) peer review report on Latvia organised.</i>	Number of events – 1.	Ministry of Education and Science	National Centre for Education, LAPAS, Latvian National Commission for UNESCO, etc.	Q2 2024
<b>Task 5.3. Ensure the availability of up-to-date and user-friendly data and information on Latvian development cooperation policies, activities, results and experiences of implementers</b>						
No.	Measure	Result of action	Performance indicator	Responsible institution	Co-responsible institutions and other implementers	Due date (to be specified by half year)
62.	<b>Regular dialogue with public administrations, NGOs, local authorities and social partners on the objectives and priorities of Latvian development cooperation.</b>	Coordination with LAPAS 6–8 times a year on topical cooperation issues; meetings with implementers and stakeholders of projects supported by the Ministry of Foreign Affairs.	At least 2 meetings of the Consultative Board for Development Cooperation Policy per year.	Ministry of Foreign Affairs	Depending on the type of event.	31.12.2027

		Discussion events on topical development cooperation policy issues, involving NGOs, social partners, representatives of public administration and local authorities.				
<b>6. Course of action</b>		<b>Strengthen Latvia's comprehensive and coherent approach to promoting sustainable development worldwide</b>				
<b>Task 6.1. Strengthen coordination between Latvian development cooperation and external economic policies and their implementing instruments</b>						
No.	Measure	Result of action	Performance indicator	Responsible institution	Co-responsible institutions and other implementers	Due date (to be specified by half year)
63.	<b>Measures to support responsible business practices and the application of OECD standards in enterprises.</b>	Presentation of the Sustainability Index "Fair Trade Award" and participation in relevant events for Latvian businesses to promote the principles of responsible business practices in developing countries.	Number of events with the participation of Latvian representatives and one event organised by the Ministry of Foreign Affairs.	Ministry of Foreign Affairs	Institute of Corporate Responsibility and Sustainability, Corruption Prevention and Combating Bureau	2 <sup>nd</sup> half of 2027

#### IV. Assessment of impact on the State and local government budgets

Task	Measure	Budget programmes (sub-programmes) code and name	Funding planned in the Medium-Term Budgetary Framework Law			Required additional funding					Year of implementation of the activity (if the measure is fixed-term)
			2024	2025	2026	2025	2026	2027	in the further period until the completion of the measure (if implementation is fixed-term)	every year from now on (if the measure is not fixed-term)	
1	2	3	4	5	6	7	8	9	10	11	12
<b>Funding for the implementation of the Plan, total</b>			12 648 433	11 349 899	13 487 554	3 293 619	3 293 619	3 293 619	0	3 293 619	
<i>including</i>											
<i>Ministry of Foreign Affairs</i>			1 863 813	1 863 813	1 863 813	3 293 619 <sup>5</sup>	3 293 619	3 293 619	0	3 293 619	

<sup>5</sup> In accordance with Cabinet Order No. 173 adopted 8 April 2020 “On the Concept Report “On an increased allocation of funding for development cooperation in the period 2021–2025”” (minus EUR 1 863 813 from EUR 5 157 432).

<i>Ministry of Finance</i>			2 165 360	1 192 910	1 152 910	0	0	0	0	0	
<i>Ministry of the Interior</i>			7 957 599	7 693 583	9 876 238	0	0	0	0	0	
<i>Ministry of Education and Science</i>			593 093	593 093	593 093	0	0	0	0	0	
<i>Ministry of Culture</i>			1500	1500	1500	0	0	0	0	0	
<i>Ministry of Justice</i>			23 770	5000	0	0	0	0	0	0	
<i>Corruption Prevention and Combating Bureau</i>			43 298	0	0	0	0	0	0	0	
<i>Ministry of Defence</i>			0	0	0	0	0	0	0	0	
<i>Ministry of Welfare</i>			0	0	0	0	0	0	0	0	
<i>Ministry of Agriculture</i>			0	0	0	0	0	0	0	0	
Task 1.1.			1 405 813	1 390 813	1 380 813	3 293 619	3 293 619	3 293 619	0	3 293 619	
	<b>Measure 1 Implementation of grant projects according to the needs of the partner countries; aiming to allocate 50% of the funding to CSOs<sup>5</sup></b>	Ministry of Foreign Affairs State budget programme 07.00.00 “Development Cooperation Projects and International Assistance”	1 380 813	1 365 813	1 350 813	3 293 619	3 293 619	3 293 619	0	3 293 619	2 <sup>nd</sup> half of 2027

	<i>Ministry of Foreign Affairs</i>										
	<b>Measure 2 Grant project tender for feasibility study visits</b>	Ministry of Foreign Affairs State budget programme 07.00.00 “Development Cooperation Projects and International Assistance”	25 000	25 000	30 000	0	0	0	0	0	2 <sup>nd</sup> half of 2027
	<i>Ministry of Foreign Affairs</i>										
Task 1.3.			306 000	326 000	336 000	0	0	0	0	0	
	<b>Measure 3 Training programme for representatives of EU Neighbourhood Policy countries and Central Asia and the Western Balkans</b>	Ministry of Foreign Affairs State budget programme 07.00.00 “Development Cooperation Projects and International Assistance”	77 000	77 000	77 000	0	0	0	0	0	2 <sup>nd</sup> half of 2027
	<i>Ministry of Foreign Affairs</i>										
	<b>Measure 4 Transfer of Latvian expertise to partner countries (especially in the field of digitisation), including in ad hoc projects of other donors</b>	Ministry of Foreign Affairs State budget programme 07.00.00 “Development Cooperation Projects and International Assistance”	40 000	40 000	40 000	0	0	0	0	0	2 <sup>nd</sup> half of 2027
	<i>Ministry of Foreign Affairs</i>										
	<b>Measure 5 Training programme for</b>	Ministry of Foreign Affairs State budget programme	40 000	40 000	40 000	0	0	0	0	0	2 <sup>nd</sup> half of 2027

	<b>young professionals on “Studies of the European Union – Internal and Foreign Policy”, supporting Moldova and Ukraine in their Euro-integration efforts and democratisation process</b>	07.00.00 “Development Cooperation Projects and International Assistance”									
	<i>Ministry of Foreign Affairs</i>										
	<b>Measure 6 Co-funding for capacity building of the Supreme Audit Institutions of the EU Eastern Partnership countries (Georgia, Ukraine, Moldova) and Central Asian countries (Uzbekistan) in establishing a transparent and efficient system of public funds control. The project is implemented jointly with the Kingdom of Sweden</b>	Ministry of Foreign Affairs State budget programme 07.00.00 “Development Cooperation Projects and International Assistance”	34 000	34 000	34 000	0	0	0	0	0	2 <sup>nd</sup> half of 2027
	<i>Ministry of Foreign Affairs</i>										
	<b>Measure 7 Empowering women and persons in</b>	Ministry of Foreign Affairs State budget programme 07.00.00	25 000	25 000	25 000	0	0	0	0	0	2 <sup>nd</sup> half of 2027

	<b>vulnerable situations in Uzbekistan</b>	“Development Cooperation Projects and International Assistance”										
	<i>Ministry of Foreign Affairs</i>											
	<b>Measure 8 Support for business development, in particular the implementation of SME and trade-related resolution in practice and strengthening export capacity in agriculture, as well as support for the transition to a green and resource-efficient economy in Latvia’s priority partner countries</b>	Ministry of Foreign Affairs State budget programme 07.00.00 “Development Cooperation Projects and International Assistance”	40 000	60 000	60 000	0	0	0	0	0		2 <sup>nd</sup> half of 2027
	<i>Ministry of Foreign Affairs</i>											
	<b>Measure 9 Co-financing for CSOs that have received funding from other development cooperation funders, including the EC, for development cooperation and global education projects</b>	Ministry of Foreign Affairs State budget programme 07.00.00 “Development Cooperation Projects and International Assistance”	50 000	50 000	60 000	0	0	0	0	0		2 <sup>nd</sup> half of 2027

	<i>Ministry of Foreign Affairs</i>										
Task 1.4.			91 390	0	0	0	0	0	0	0	
	<b>Measure 10 Participation of State Border Guard officials in the EU Monitoring Mission in Georgia (EUMM Georgia)<sup>6</sup></b>	State budget programme 10.00.00 “Activities of the State Border Guard” of the Ministry of the Interior	29 590	0	0	0	0	0	0	0	31.12.2026
	<i>Ministry of the Interior</i>										
	<b>Measure 11 Participation of State Police officers in the EU Monitoring Mission in Georgia (EUMM Georgia) and Armenia (EUAM)<sup>7</sup></b>	<i>State budget sub-programme 06.01.00 “Activities of the State Police” of the Ministry of the Interior</i>	61 800	0	0	0	0	0	0	0	31.12.2026
	<i>Ministry of the Interior</i>										
Task 1.5.			7 773 161	7 693 583	7 693 583	0	0	0	0	0	
	<b>Measure 12 Ensuring participation of the State Border Guard in international operations organised by FRONTEX</b>	State budget sub-programme 67.14.00 “Provision of FRONTEX international operations” of the Ministry of the Interior	7 693 583	7 693 583	7 693 583	0	0	0	0	0	31.12.2027
	<i>Ministry of the Interior</i>										
	<b>Measure 13 Transfer of an Agusta-Bell 206B III helicopter (Reg. No. YL-HMO) from the</b>	State budget sub-programme 70.23.00 “Expenditure for the implementation of	79 578	0	0	0	0	0	0	0	2 <sup>nd</sup> half of 2024

	<b>State Border Guard to the Border Police of the Ministry of Internal Affairs of Georgia, provision of training and practice, transfer of experience and support for the establishment of a maintenance organisation</b>	projects and measures under other European Union policy instruments” of the Ministry of the Interior										
	<i>Ministry of the Interior</i>											
	<i>Measure 14</i> <b>Transfer of an Agusta-Bell 206B III helicopter (Reg. No. YL-HMQ) from the State Border Guard to the Border Police of the Ministry of Internal Affairs of Georgia, provision of training and practice, transfer of experience and support for the establishment of a maintenance organisation</b>	State budget programme 10.00.00 “Activities of the State Border Guard” of the Ministry of the Interior	0	0	0	0	0	0	0	0	0	2 <sup>nd</sup> half of 2025
	<i>Ministry of the Interior</i>											
	<i>Measure 15</i> <b>Transfer of two cutters of the State Border Guard to the Border Police of Moldova,</b>	State budget programme 10.00.00 “Activities of the State Border Guard” of the	0	0	0	0	0	0	0	0	0	2 <sup>nd</sup> half of 2025



		consular missions” of the Ministry of Foreign Affairs										
	<i>Ministry of Foreign Affairs</i>											
	<i>Measure 19</i> <b>Representation of the interests of Latvia in EU Development Cooperation Policy</b>	State budget programme 97.00.00 “Sectoral management and policy planning”, 01.00.00 “Support for diplomatic and consular missions” of the Ministry of Foreign Affairs	0	0	0	0	0	0	0	0	0	31.12.2027
	<i>Ministry of Foreign Affairs</i>											
Task 2.3.			1500	1500	1500	0	0	0	0	0	0	
	<i>Measure 20</i> <b>Participation in UN events on topics of priority for Latvia</b>	State budget programme 97.00.00 “Sectoral management and policy planning”, 01.00.00 “Support for diplomatic and consular missions” of the Ministry of Foreign Affairs	0	0	0	0	0	0	0	0	0	31.12.2027
	<i>Ministry of Foreign Affairs</i>											
	<i>Measure 21</i> <b>Promote sustainable development and poverty eradication in Member States by supporting projects and activities aimed at the development</b>	Budget sub-programme 22.02.00 “Cultural activities, cooperation agreements and programmes” of the Ministry of Culture	1500	1500	1500	0	0	0	0	0	0	31.12.2027







	<b>development agency status (already started in 2023)</b>	“Coordination of European Union pre-structural, structural and other financial instruments” of the Ministry of Finance									
	<i>Ministry of Finance</i>										
	<b>Measure 34 Provision of information to potential project promoters on EuropeAid, Twinning, etc. calls for projects, procedures for submitting project applications, requirements</b>	Budget sub-programme 38.01.00 “Coordination of European Union pre-structural, structural and other financial instruments” of the Ministry of Finance	10 000	10 000	10 000	0	0	0	0	0	31.12.2027
	<i>Ministry of Finance</i>										
	<b>Measure 35 Support in the project administration process for development cooperation project promoters where the Agency assumes the role of project coordinator</b>	Budget sub-programme 38.01.00 “Coordination of European Union pre-structural, structural and other financial instruments” of the Ministry of Finance	18 000	18 000	18 000	0	0	0	0	0	31.12.2027
	<i>Ministry of Finance</i>										
	<b>Measure 36 Support for Latvia’s involvement in development cooperation projects</b>	Ministry of Foreign Affairs State budget programme 07.00.00 “Development	100 000	100 000	100 000	0	0	0	0	0	31.12.2027

	<b>financed by the EU and other foreign international donors, with the Agency taking on the role of project coordinator</b>	Cooperation Projects and International Assistance”									
	<i>Ministry of Foreign Affairs</i>										
Task 3.2.			23 500	23 500	23 500	0	0	0	0	0	
	<b>Measure 37 Membership of the Practitioners Network for European Development Cooperation as a full member following EC accreditation</b>	Budget sub-programme 38.01.00 “Coordination of European Union pre-structural, structural and other financial instruments” of the Ministry of Finance	5000	5000	5000	0	0	0	0	0	31.12.2027
	<i>Ministry of Finance</i>										
	<b>Measure 38 Strengthening the Agency’s capacity through exchanges of experience with other EU Member States’ development cooperation agencies, adopting their good practices and improving contacts and networks</b>	Budget sub-programme 38.01.00 “Coordination of European Union pre-structural, structural and other financial instruments” of the Ministry of Finance	3500	3500	3500	0	0	0	0	0	31.12.2027
	<i>Ministry of Finance</i>										
	<b>Measure 39 Strengthening of cooperation between</b>	Budget sub-programme 38.01.00	15 000	15 000	15 000	0	0	0	0	0	31.12.2027







	<b>Points in the Eastern Partnership region through information exchange, transfer of experience and other support measures</b>	projects and measures under the Internal Security and Asylum, Migration and Integration Funds and the Financial Instrument for Border Management and Visa Policy (2021–2027)” of the Ministry of the Interior									
	<i>Ministry of the Interior</i>										
Task 3.5.			79 068	17 000	12 000	0	0	0	0	0	
	<b>Measure 49 Support for LAPAS participation in international NGO platforms and participation in forums of international importance</b>	Ministry of Foreign Affairs State budget programme 07.00.00 “Development Cooperation Projects and International Assistance”	7000	7000	7000	0	0	0	0	0	2 <sup>nd</sup> half of 2027
	<i>Ministry of Foreign Affairs</i>										
	<b>Measure 50 Support to the participation of the LALRG in the platform of EU local governments, including the implementation of public information measures</b>	Ministry of Foreign Affairs State budget programme 07.00.00 “Development Cooperation Projects and International Assistance”	5000	5000	5000	0	0	0	0	0	2 <sup>nd</sup> half of 2027





	<b>“Support to Law Enforcement and Security Reforms in Armenia”</b>	Ministry of the Interior									
	<i>Ministry of the Interior</i>										
Task 4.5.			0	0	0	0	0	0	0	0	
	<b>Measure 57 Assess the possibilities to improve the mechanisms and criteria, and to carry out project evaluation visits to partner countries by representatives of the Ministry of Foreign Affairs</b>	State budget programme 97.00.00 “Sectoral management and policy planning” of the Ministry of Foreign Affairs	0	0	0	0	0	0	0	0	31.12.2027
	<i>Ministry of Foreign Affairs</i>										
	<b>Measure 58 Independent external evaluation of the Ministry of Foreign Affairs budget programme “Development Cooperation Projects and International Assistance”</b>	State budget programme 97.00.00 “Sectoral management and policy planning” of the Ministry of Foreign Affairs	0	0	0	0	0	0	0	0	31.12.2027
	<i>Ministry of Foreign Affairs</i>										
Task 5.1.			1500	1500	1500	0	0	0	0	0	



		Education and Science									
	Ministry of Education and Science										
Task 5.3.			0	0	0	0	0	0	0	0	
	<b>Measure 62</b> <b>Regular dialogue with public administrations, NGOs, local authorities and social partners on the objectives and priorities of Latvian development cooperation</b>	State budget programme 97.00.00 “Sectoral management and policy planning” of the Ministry of Foreign Affairs	0	0	0	0	0	0	0	0	31.12.2027
	<i>Ministry of Foreign Affairs</i>										
Task 6.1.			0	0	0	0	0	0	0	0	
	<b>Measure 63</b> <b>Measures to support responsible business practices and the application of OECD standards in enterprises</b>	State budget programme 97.00.00 “Sectoral management and policy planning” of the Ministry of Foreign Affairs	0	0	0	0	0	0	0	0	2 <sup>nd</sup> half of 2027
	<i>Ministry of Foreign Affairs</i>										

The funding required for the implementation of the measures for which the funding is indicated as 0 cannot be precisely calculated and will be provided within the allocated funds.

the responsible and co-responsible institutions will ensure the implementation of the measures foreseen in the Plan in 2024 within the allocated funds, while the issue of additional necessary funding for the implementation of the measures foreseen in the Plan in 2025 and subsequent years should be considered by the Cabinet of Ministers during the preparation and consideration of the draft law on the State budget for the current year and the medium-term budgetary framework, together with the applications for priority measures submitted by all ministries and other central State institutions in accordance with the financial possibilities of the State budget.

Minister of Foreign  
Affairs

(signature\*\*)

Arturs Krišjānis Kariņš

\*\* The document is signed using the electronic signature tool of the TAP portal

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<sup>i</sup> The percentage performance indicators set out in this section do not add up and do not represent 100% of the total, as they cover performance indicators on areas, cooperation methods and funding sources.

<sup>ii</sup> The performance indicator for 2027 set in the Guidelines is 0.23% of GNI.

<sup>iii</sup> Taking into account the foreseen State budget for 2024, the amount of Latvia's bilateral development cooperation funding of EUR 3 642 299 will not be reached in 2024 as foreseen in the Guidelines. The limited amount of funding may also affect the achievement of Policy Result 1 and its result indicators in 2027.

<sup>iv</sup> The performance indicator set in the Guidelines to be achieved by 2027 is 85%.

<sup>5</sup> The amount of additional funding required is included in accordance with the Latvian Development Cooperation Policy Guidelines for 2021–2027 adopted 14 April 2021.

<sup>6</sup> In 2024, the Ministry of the Interior's programme 10.00.00 "Activities of the State Border Guard" amounts to EUR 29 590.

In the process of budget implementation, in accordance with Cabinet Order No. 292 adopted 23 May 2023 "On the extension of the participation of a State Border Guard officer with a special service rank in the European Union Monitoring Mission in Georgia (EUMM Georgia) and the allocation of financial resources from the State budget programme "Contingency funds"", the amount is EUR 29 590.

<sup>7</sup> In 2024, the sub-programme 06.01.00 "State Police" of the Ministry of the Interior amounts to EUR 61 800. In the process of budget implementation, the financing was increased in accordance with Cabinet Order No. 173 adopted 28 March 2023 "On participation of State Police officers with special service ranks in the European Union Mission in Armenia (EUMA) and allocation of financial resources from the State budget programme "Contingency funds"" in the amount of EUR 23 472, in accordance with Cabinet Order No. 630 adopted 26 September 2023 "On participation of the State Police officer with special service rank in the European Union Monitoring Mission in Georgia (EUMM Georgia) and allocation of financial resources from the State budget programme "Contingency funds"", in the amount of EUR 38 328."